

Revenue Performance as at Quarter 3 2018/19

DETAIL BY TYPE	Annual Budget	Forecast	Forecast Year End Q3	
	2018/19	Year End Q3	Variance	
	£000	£000	£000	%
Employees	11,055	11,062	8	0%
Premises	2,500	2,957	457	18%
Transport	555	654	98	18%
Supplies & Services	2,158	2,402	244	11%
Third Party Payments	6,040	5,968	(72)	(1%)
Expenditure	22,308	23,044	736	3%
Grants & Contributions	(1,767)	(1,779)	(12)	(1%)
Fees & Charges	(8,162)	(8,373)	(211)	(3%)
Other Income	(1,813)	(2,360)	(547)	(30%)
Income	(11,742)	(12,512)	(770)	(7%)
Capital Charges / Interest / MRP	604	408	(196)	(32%)
Housing Benefit - net subsidy	(32)	109	141	(439%)
General Fund transfer	(103)	(103)	0	0%
To Earmarked Reserves	1,119	1,119	0	0%
From Earmarked Reserves	(1,242)	(1,242)	0	0%
NET BUDGET	10,912	10,822	(90)	(1%)

NET DETAIL BY SERVICE	£000	£000	£000	%
Governance Services	1,015	1,091	76	7%
People Services	405	427	21	5%
Internal Audit Shared Service	49	47	(2)	(5%)
Policy & Strategy	1,814	1,764	(50)	(3%)
Finance Service	970	981	11	1%
Revenues & Benefits Service	484	503	19	4%
Property and Assets	1,538	1,488	(50)	(3%)
Corporate Costs	1,757	1,824	67	4%
Net Total - Finance and Resources	8,033	8,124	91	1%
Community Services	(2,920)	(3,250)	(330)	11%
Strategic Housing Service	766	728	(37)	(5%)
Net Total - Homes & Communities	(2,154)	(2,522)	(367)	17%
Environmental Operational Service	2,794	2,911	117	4%
Museum Service	545	583	37	7%
Devt. Mgt, Economic Devt and Planning Service	779	904	125	16%
Net Total - Place	4,118	4,397	279	7%
CLT & Corporate Services	568	532	(37)	(6%)
Net Total - Corporate & Managing Director	568	532	(37)	(6%)
Capital Charges/Interest/MRP	604	408	(196)	(32%)
Housing Benefit - net subsidy	(32)	109	141	(439%)
General Fund transfer	(103)	(103)	0	0%
To Earmarked Reserves	1,119	1,119	0	0%
From Earmarked Reserves	(1,242)	(1,242)	0	0%
NET BUDGET	10,912	10,822	(90)	(1%)
New Homes Bonus	(1,609)	(1,609)	0	0%
Council Tax	(5,758)	(5,758)	0	0%
Business rates	(3,239)	(3,239)	0	0%
Revenue Support Grant	(306)	(306)	0	0%
Section 31 Grants / Grants / Other Govt. Grants	0	0	0	#DIV/0!
SOURCES OF FINANCE	(10,912)	(10,912)	0	0%

Worcester City Council

Year-end Forecast vs. Budget by Service

Appendix 2

Service	2018/19 Q1	2018/19 Q2	2018/19 Q3	Comments
Governance Services	Deficit £68k	Deficit £81k	Deficit £76k	Mainly due to over-spend on election costs £51k
People Services	Deficit £25k	Deficit £40k	Deficit £21k	Mainly due to extra staff training £14k and occupational health £8k
Internal Audit Shared Service	Surplus £0k	Surplus £0k	Surplus £2k	Small surplus across various codes
Revenues & Benefits Service	Break-even	Deficit £11k	Deficit £19k	Mainly due to bad debt provision increase
Finance Services	Surplus £0k	Deficit £4k	Deficit £11k	Mainly due to no longer receiving credit card income £4k and a £5k overspend across various codes
Community	Surplus £642k	Surplus £378k	Surplus £330k	Mainly due to surplus income:-Bereavement (£105K), Carparking (£159k) and 4 vacant posts in Parking (£110k). CCTV Repairs & Maintenance £22k, Repairs & maintenance Hand held devices £25k
Property and Assets	Deficit £46k	Surplus £12k	Surplus £50k	Under-spend on repairs and maintenance
Corporate	Deficit £150k	Deficit £54k	Deficit £67k	Mainly due to Vacancy Factor £82k with the actual vacancies arising in the respective services
Policy & Strategy	Surplus £14k	Surplus £58k	Surplus £50k	Mainly due to an underspend on ICT SLA (£43k) and the HUB SLA (£10k)
Environmental Operations	Deficit £180k	Deficit £145k	Deficit £117k	Over-spend due to delays in realising savings from the Transformation Programme. Fees and charges income forecast to be in deficit by £50k.
Economic Dev & PP	Deficit £90k	Deficit £102k	Deficit £125k	Mainly due to delay in Transformation savings being achieved and £94k deficit in Fees and Charges
Museum Services	Deficit £15k	Deficit £25k	Deficit £37k	Mainly due to unbudgeted museum storage costs & JMS Transformation savings being deferred
Strategic Housing	Surplus £47k	Surplus £6k	Surplus £37k	Mainly due to a surplus in HMO licence income
Corporate & MD	Surplus £50k	Surplus £40k	Surplus £37k	Surplus mainly due to a Director post being vacant for part of the year
Sub Total	Surplus £179k	Surplus £32k	Surplus £34k	
Net Interest / MRP / Capital charges	Surplus £103k	Surplus £186k	Surplus £196k	No further borrowing this year and increase in base rate boosting interest receivable
Housing Benefit Subsidy	Deficit £280k	Deficit £142k	Deficit £141k	Increase in net cost of temporary accommodation offset by recovery of over-payments
General Fund transfer	Break-even	Break-even	Break-even	Break-even
Reserve movements	Break-even	Break-even	Break-even	Break-even
Total	Surplus £2k	Surplus £76k	Surplus £90k	

Worcester City Council

Fees & Charges - 2018/19

Appendix 3

Service	Annual Budget	Year End Forecast Q3	Year End Forecast Variance
	£000	£000	£000
Facilities - Room Letting Fees	(69)	(70)	(1)
Revs & Bens - Court Fees/Summonses	(252)	(250)	2
- Environmental Health and Licencing	(287)	(344)	(57)
- Bereavement Services	(1,835)	(1,941)	(105)
- Parking Income	(3,698)	(3,857)	(159)
- Open Spaces	(33)	(33)	0
Community Services	(5,853)	(6,175)	(322)
- Garden Waste Collection	(375)	(375)	1
- Trade Waste Collection	(688)	(625)	63
- Open Spaces	(27)	(31)	(5)
- Other Fees and Charges	(16)	(24)	(8)
Environmental Operational Services	(1,106)	(1,055)	50
- Planning Application Fees	(425)	(435)	(10)
- Local Land Charges	(185)	(124)	60
- Pre-Application Fees	(39)	(30)	9
- Permitted Development Fees	(2)	(3)	(1)
- Other Fees and Charges	(25)	(12)	13
Development Management	(675)	(603)	72
Building Control - Fees	(110)	(88)	22
Housing - Licencing Income	(97)	(131)	(34)
Fees & Charges - Existing Services	(8,162)	(8,373)	(211)
Leisure Services - Fees	0	0	0
Fees & Charges - All Services	(8,162)	(8,373)	(211)

Annual Trend			
2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Actual
£000	£000	£000	£000
(59)	(50)	(59)	(62)
(264)	(289)	(250)	(244)
(285)	(292)	(339)	(348)
(1,609)	(1,656)	(1,726)	(1,932)
(3,401)	(3,650)	(3,681)	(3,771)
(31)	(31)	(30)	(31)
(5,326)	(5,629)	(5,776)	(6,083)
(249)	(279)	(315)	(366)
(555)	(576)	(611)	(596)
(5)	(18)	(11)	(19)
(42)	(42)	(39)	(26)
(851)	(915)	(976)	(1,006)
(435)	(460)	(344)	(465)
(219)	(166)	(158)	(145)
(26)	(24)	(22)	(33)
(9)	(5)	(3)	(4)
(42)	(28)	(13)	(10)
(731)	(683)	(540)	(657)
(100)	(93)	(86)	(87)
(50)	(66)	(84)	(120)
(7,381)	(7,724)	(7,771)	(8,259)
(703)	(407)	0	0
(8,084)	(8,131)	(7,771)	(8,259)

Salary Performance - 2018/19

Service	Actual	Annual	Year-end	Year-end		Comments
	2017/18	Budget	Forecast	Forecast	Variance	
	£000	£000	£000	£000	%	
Governance	691	616	626	10	2%	
People Services	282	316	297	(19)	(6%)	
Internal Audit SS	293	334	329	(5)	(2%)	
Finance Services	333	362	344	(18)	(5%)	
Property & Assets	84	187	196	9	5%	
Policy & Strategy	345	605	619	14	2%	
Community Services	984	1,228	1,131	(97)	(8%)	Vacant posts in Car Parking Service
Environmental Operational Services	2,779	2,974	2,923	(51)	(2%)	Various vacant posts
Economic Devt and Planning Services	918	1,140	1,140	0	0%	
Strategic Housing Service	750	924	945	21	2%	Agency staff covering long term sickness and maternity leave
Corporate & Managing Director	474	561	515	(46)	(8%)	Director post vacant for part year
TOTAL SALARIES	7,933	9,246	9,064	(181)	-2%	
Corporate Savings - Vacancy Factor	0	(107)	(26)	81	(76%)	Achieved in respective services
Other incl. Pensions back-funding	1,573	1,710	1,727	17	1%	Apprentice Levy not budgeted
TOTAL	9,506	10,848	10,766	(83)	-1%	

Worcester City Council
Summary of income 2018/19
Month 9 - Dec

Zone	Annual Budget 2018/19	Q1 Income	Q2 Income	Oct Income	Nov Income	Dec Income	Total Income to Dec	Profiled Budget to end Dec	Variance against 18-19 Budget as at end of Dec			Income to end Dec 2017/18	Change 2017/18 to 2018/19	% Up/(Down) on last yr	
									£		%				
Off-Street Income															
Cattlemarket Car Park	Amber	(393,210)	(103,458)	(102,194)	(36,626)	(38,193)	(39,777)	(320,248)	(300,530)	(19,718)	Surplus	7%	(305,389)	(14,859)	5%
Clare Street Car Park	Amber	(71,610)	(19,199)	(19,895)	(5,857)	(8,655)	(8,375)	(61,982)	(54,732)	(7,250)	Surplus	13%	(59,893)	(2,089)	3%
Copenhagen Street Car Park	Red	(381,310)	(101,906)	(103,371)	(33,926)	(33,816)	(41,900)	(314,919)	(291,435)	(23,483)	Surplus	8%	(310,804)	(4,115)	1%
Cornmarket Car Park	Red	(331,560)	(83,409)	(84,286)	(29,107)	(27,099)	(24,111)	(248,012)	(253,411)	5,399	Deficit	(2%)	(259,152)	11,140	(4%)
Croft Road Car Park	Green	(218,970)	(54,448)	(52,980)	(18,512)	(17,422)	(18,334)	(161,696)	(167,359)	5,663	Deficit	(3%)	(164,779)	3,083	(2%)
Newport Street Car Park	Amber	(205,190)	(49,519)	(52,762)	(15,607)	(16,545)	(20,422)	(154,856)	(156,827)	1,970	Deficit	(1%)	(165,336)	10,480	(6%)
King Street Car Park	Amber	(257,010)	(69,076)	(71,060)	(24,251)	(23,564)	(26,480)	(214,431)	(196,433)	(17,999)	Surplus	9%	(209,498)	(4,933)	2%
Providence Street Car Park	Red	(128,630)	(32,373)	(32,984)	(10,374)	(10,998)	(14,783)	(101,512)	(98,312)	(3,200)	Surplus	3%	(106,178)	4,666	(4%)
Tybridge Street Car Park	Green	(50,730)	(11,832)	(15,096)	(3,560)	(4,711)	(4,416)	(39,615)	(38,773)	(842)	Surplus	2%	(42,420)	2,805	(7%)
Tallow Hill Car Park	Green	(78,020)	(20,664)	(20,113)	(7,735)	(8,328)	(8,282)	(65,123)	(59,631)	(5,492)	Surplus	9%	(62,104)	(3,019)	5%
The Moors Car Park	Green	(1,170)	(278)	(1,298)	(18)	(82)	(463)	(2,138)	(894)	(1,244)	Surplus	N/A	(1,202)	(936)	N/A
Pitchcroft Car Park	Green	(206,650)	(54,174)	(53,658)	(18,868)	(18,165)	(18,949)	(163,815)	(157,943)	(5,872)	Surplus	4%	(162,674)	(1,140)	1%
St Martins Gate Car Park	Amber	(700,930)	(174,154)	(175,716)	(59,421)	(64,074)	(80,591)	(553,956)	(535,721)	(18,235)	Surplus	3%	(572,519)	18,563	(3%)
Commandery Road Car Park	Amber	(62,990)	(14,222)	(16,412)	(5,842)	(5,051)	(6,528)	(48,056)	(48,143)	87	Deficit	(0%)	(51,333)	3,277	(6%)
Permits not attributed to individual car parks m	Various	(58,190)	(25,204)	(20,242)	(13,808)	(11,100)	(7,504)	(77,858)	(44,475)	(33,384)	Surplus	75%	(55,729)	(22,129)	40%
		(3,146,170)	(813,918)	(822,067)	(283,512)	(287,804)	(320,917)	(2,528,217)	(2,404,619)	(123,600)	Surplus	5%	(2,529,009)	791	(0%)
Staff Parking Income															
Staff Parking		(17,060)	(4,663)	(4,419)	(1,606)	(1,198)	(1,594)	(13,481)	12,795.00	(686)			(12,584)		
		(17,060)	(4,663)	(4,419)	(1,606)	(1,198)	(1,594)	(13,481)	(12,795)	(686)	Surplus	5%	(12,584)	(896)	7%
Total		(3,163,230)	(818,581)	(826,486)	(285,117)	(289,002)	(322,511)	(2,541,698)	(2,417,414)	(124,285)	Surplus	5%	(2,541,593)	(105)	0%

Off-Street Income

Budget per month 2018/19:	(749,418)	(787,801)	(272,458)	(285,043)	(309,898)	(2,404,618)
Budget (surplus) / shortfall 2018/19:	(64,500)	(34,266)	(11,053)	(2,761)	(11,019)	(123,600)
% surplus/(shortfall) against budget 2018/19:	9%	4%	4%	1%	4%	5%

Off-Street Income

Actuals per month 2017/18	(786,452)	(849,071)	(288,333)	(298,885)	(318,852)	(2,541,593)
Actual (surplus)/shortfall against 2017/18 actuals	(27,466)	27,004	4,822	11,081	(2,065)	13,376
% surplus/(shortfall) against 2017/18 actuals	3%	(3%)	(2%)	(4%)	1%	(1%)

WORCESTER CITY COUNCIL

CAPITAL PROGRAMME/PROJECTS EXPENDITURE AND FINANCING 2018-19

Appendix 6

Scheme	2018/19	2018/19	Memo:
	Revised Budget	Forecast	reprofiled to/(from) Future Years (19/20 MTF)
	£000	£000	£000
Affordable Housing Bids	264	264	110
C&G - vehicles, plant replacement	906	912	(93)
Car Park Machines	-	-	100
CCTV Infrastructure	50	-	
Cinderella Fencing (planned)	11	11	
Cinderella Project	312	312	
Commandery Project	50	2	
Cripplegate Tennis Courts	-	-	200
DEF	82	75	
Diglis Projects	104	104	115
Gheluvelt Park Sons of Rest	227	232	
Guildhall access improvements	50	-	
House renovations (DFGs)	821	821	
ICT infrastructure replacement	78	66	
ICT Projects	30	30	
Kiln	200	250	95
Leisure Developments	130	130	
Offerton Nature Reserve	21	21	
Parking (St Martin's Gate Lift)	184	221	
Perdiswell Culvert	-	28	
Perdiswell Play	100	100	
Planned capital/maintenance (5 year plan)	127	127	
Play Areas equipment	240	270	
Public realm improvements	-	0	400
Sansome Walk Site	-	-	1,700
Solar Panels (SMG)	95	95	
Swimming Pool	28	28	
Wheeled bins replacement	128	128	112
TOTAL	4,265	4,258	2,739

Budgeted Financing 2018/19					
External Grants	Reserves & Revenue	S106	Capital Receipts	Borrowing (MRP)	Total Financing
£000	£000	£000	£000	£000	£000
	118	146			264
	17		888		905
	-		-		0
	50				50
	11				11
200	65	47			312
	50				50
-	-			-	0
	82				82
	-	104			104
	227				227
	50				50
821	-				821
	-		78		78
	30				30
195	5				200
	130				130
	21				21
	111		73		184
	-				0
	100				100
	-		127		127
	203	67			270
	-				0
-	-		-		0
	95				95
	-			28	28
	-			128	128
1,216	1,394	363	1,165	156	4,295

WORCESTER CITY COUNCIL

RESERVES - AS AT 31st MARCH 2019

Reserve	Balance at 31 March 2018 £000's	Transfer to Reserves £000's	Transfer from Reserves £000's	Reclassificat ions between Reserves £000's	Balance at 31 March 2019 £000's
TRANSFORMATION FUND	1,015	0	(672)	0	343
INCOME GENERATION FUND	380	0	0	0	380
SERVICE SPECIFIC EARMARKED RESERVES	4,378	907	(1,373)	(219)	3,692
SMALL PROJECTS DEVELOPMENT FUND	168	0	(39)	0	129
CITY PLAN FUND	2,176	1,077	(637)	219	2,836
RISKS FUND	1,381	0	0	0	1,381
TOTAL RESERVES	9,498	1,984	(2,721)	0	8,761

s106 Agreements	Balance at 1 April 2018 £000's	Transfer to Reserves £000's	Transfer from Reserves £000's	Forecast Balance at 31 March 2019 £000's
S106 SCHEMES	918	23	(408)	533